

**NIPEC Council Meeting 11 March 2026 at 2pm  
Room 1.7, First Floor, James House, 2-4 Cromac Avenue,  
Belfast BT7 2JA**

**A G E N D A**

**1.0 WELCOME AND APOLOGIES**

**2.0 CHAIR'S BUSINESS**

- 2.1 Welcome any Members of the Public
- 2.2 Council Members - Conflicts of Interest
- 2.3 Register of Council Members' Activity (***Circulated for noting***)
- 2.4 Update on appointment of new Chair and Council Members
- 2.5 Draft Board Governance Self-Assessment Document 2025-26 (***Circulated for approval***)
- 2.6 Council Development Plan 2026-27 (***Circulated for approval***)
- 2.7 Signed Partnership Agreement (***Circulated for noting***)
- 2.8 Appointment of an Interim Deputy Chair
- 2.9 Minister to attend Regional Collaborative Event on Ethnic Diversity on 25 March 2026
- 2.10 Council Workshop – 30 September 2026
- 2.11 Members' Appraisals 2025-26

**3.0 MINUTES OF THE PREVIOUS MEETING**

- 3.1 Minutes of the meeting held on 3 December 2025 (***Circulated for approval***)

**4.0 MATTERS ARISING**

- 4.1 Detailed in updated Action Plan (***Circulated for approval***)

## 5.0 CORRESPONDENCE

- 5.1 Letter to Health Minister from Secretary of State - Identity and Language (Northern Ireland) Act 2022 – New Statutory Duty – 28 January 2026 **(For noting)**
- 5.2 Draft Strategic and Operational Planning Guidance 2026 **(For noting)**
- 5.3 Being Open Framework – Stakeholder Engagement **(For Noting)**

## 6.0 OPERATIONAL PERFORMANCE AND SERVICE IMPROVEMENT

- 6.1 Presentation on the Implementation of the Revised NIPEC Work Plan – Lessons Learnt One Year on by Gary Cousins, Senior Professional Officer **(For information)**
- 6.2 Chief Executive's Report **(Circulated for noting)**
- 6.3 NIPEC Professional Work Plan 2025-26 Q4 – Business Plan objectives progress Monitoring Report from 1 December 2025 to 28 February 2026 **(Circulated for consideration)**
- 6.4 Draft Business Plan 2026-27 **(Circulated for consideration)**
- 6.5 Copy of the Consultation Activity Report **(Circulated for noting)**

## 7.0 CORPORATE CONTROL & FINANCE

- 7.1 Reports from Standing Committees:
  - 7.1.1 Unconfirmed minutes of the A&R Meeting held on 17 February 2026 **(Circulated for Noting)**
  - 7.1.2 Confirmed minutes of the PBC Meeting held on 28 November 2025 **(Circulated for Noting)**
- 7.2 Revised Standing Orders **(Circulated for approval)**
- 7.3 Finance:
  - 7.3.1 Financial Summary of Expenditure, Month 10 **(Circulated for noting)**
  - 7.3.2 Update on Legal Case **(Verbal update)**
  - 7.3.3 Draft Budget 2026-27 **(Verbal update)**
  - 7.3.4 Savings Exercise and financial planning 2026-27 **(Verbal update)**
- 7.4 Corporate Risk Register 2025-26, Version 8 **(Circulated for approval)**
- 7.5 KPIs 2025-26 **(Circulated for noting)**
- 7.6 NIPEC 5 Year Review of Equality Scheme **(Circulated for consideration)**
- 7.7 Update on development of SharePoint Site **(Verbal update)**

7.8 Annual SIRO Report 2025-26 (*Circulated for noting*)

**8.0 SAFETY AND QUALITY**

8.1 DoH Covid-19 Public Inquiry Group (*Verbal update*)

**9.0 ANY OTHER BUSINESS**

**10.0 DATE, TIME AND VENUE OF NEXT MEETING**

The next public meeting date of NIPEC Council is 1 July 2026 at 2pm